# 

Providing the people and services you need, when you need them.



# National Co-op Farm Relief Services - NCFRS

- Founded in 1980
- Umbrella body for all FRS Co-ops in Ireland
- Owned by farmers and member co-ops
- Annual turnover over €100m
- Employs approx. 2,000
- 20+ locations across Ireland
- Under the FRS Network brand





## Services FRS provides to Farmers



frs<sup>O</sup> Network

# FRS Structure Prior 2005: 21 Individual Co-ops across Ireland

FRS Current Structure: 14 amalgamated into 1 6 remain Independent

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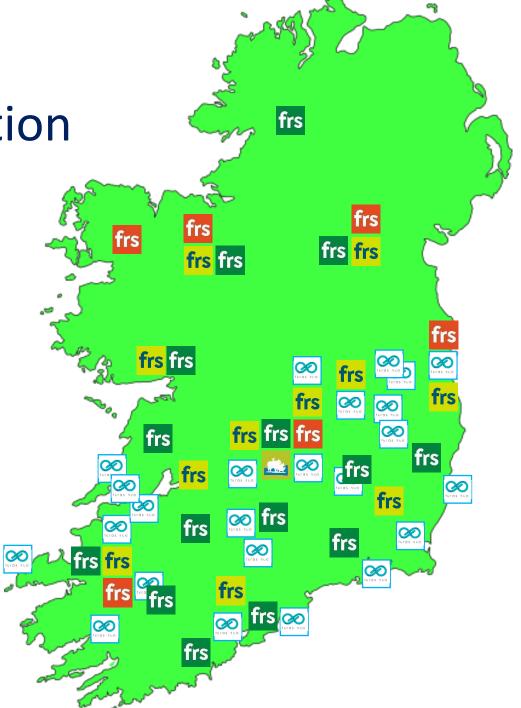
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**frs**<sup>O</sup>

Network

strategy of building strength through rationalisation

# FRS Diversification





# Benefits of a Collective Approach



# Strategic Planning Process



Series of management & board workshops with experts. Crafted vision, mission, values & board charter.

Managers developed BU strategies & identified shared service requirements. BU strategies came together to form the overall strategic goals.

Communicated vision, mission & values internally & externally. Strategic doc designed as an active reference.



Vision: To sustain, develop & grow the communities we serve through leadership & collaboration with our partners & industry

Mission: To provide the people & services you need, when you need them



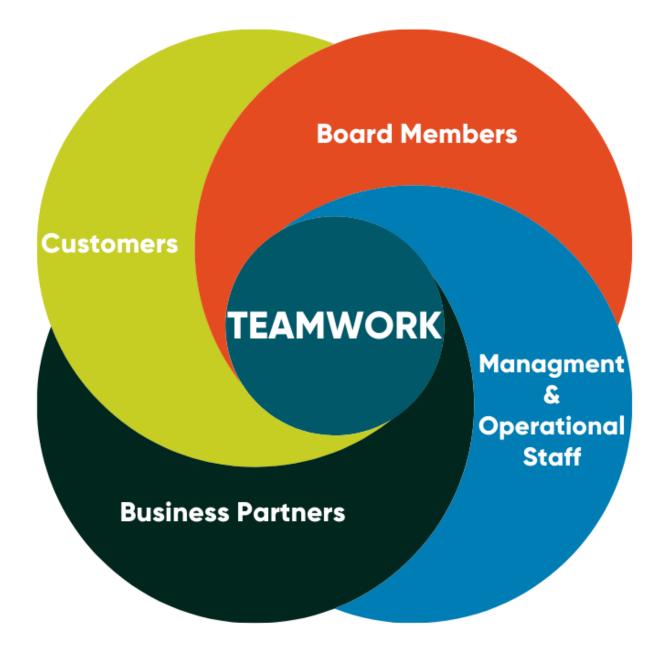


# Role of the board

Working closely with management to provide stewardship, oversight, & effective governance

- Nurture and develop the co-operative ethos and values
- Ensure the vision and strategic plan are fit for purpose
- Provide corporate renewal through continuous improvement and provision of direction
- Ensure Governance is at the forefront
- Hold management to account
- Maintain compliance with legal and financial regulations, including the co-operative rulebook







### Book of the History of FRS

*'From Farm Relief Services to FRS Network, The Journey Over 40 Years'* 

Available free at: <a href="http://www.frsnetwork.ie/frs-network/">www.frsnetwork.ie/frs-network/</a>

Thank you

